

Sept. 17, 2026

Dear Shareholder,

The Board of Directors has been focused on existing deals but, more importantly a new deal, which is finally live after 3 years of working on it - which is beyond great news.

Although this newsletter won't be long it will be potent and relevant to what is currently going on and will set you up for the one that comes in about a month. We should see marked progress over the next month or two on what we are about to cover in today's newsletter.

The recent deals & funds discussed in the last couple of newsletters are still not liquidated yet. Our gold department has been dramatically restricted over the nature of its location, but we recently have become more encouraged about a few shipments being prepared for sale execution. The traders in Dubai will prioritize our liquidation, but it is still taking much longer than we expected. There are millions to collect, and we have stronger confidence now that the present logistics required are finally in place. The target for complete liquidation is currently the end of September. This is a big deal for Toolbox because it relieves our team of time dragging executives into non-productive meetings trying to fix things and update people.

Similar can be said of our other large deal, originated in Dubai, that we target for complete liquidation at the end of September. This is a big deal for Toolbox as well, with millions to collect.

The 3-Year Long Deal is Launching

After 3 years of working on it, the board was finally able to ink a deal that we feel brings 2 major pieces to Toolbox:

#1 -

A simple cash flow model for EBITDA creation that we can anchor off of and dovetail other investments through.

A similar concept perhaps to the insurance deals that Berkshire Hathaway got into which served as their baseline for cash flow that allowed them to do additional M&A and then work synergy and some level of arbitrage between the steady cash flow opportunities and the new opportunities they see. We were able to enter a deal that gives us hope for this working. Gaydon had previously architected a solution like the above example just mentioned years ago, it's just that the baseline deal didn't work as expected so the model wasn't fleshed out and working completely. This new deal we believe solidifies the original plan.

#2 -

A potential path to exit in the future.

Marked progress is expected in a month or two and this deal has the potential to scale up to the exit potential that we have been looking for, which in our opinion, could result in cash flow to execute share buy backs in the future.

Some details on the deal is that we have full access to investment vehicles typically only accessible by banking institutions and their collective pro-tier networks. For those who don't know, Jack (board member) has a 30-year history in this space. With him as a key advisor, we were able to get to this point, where we are on platform and able to deal directly with the institutions and choose our preferred

investments. Most are guaranteed by banks. We believe that the access to 132 banks will allow for a future exit model. We are currently in the early stages of discussions, options and strategies as well as launch. When substantive developments in these negotiations and structures have been reached, we will share them with you. Capital is close to being deployed into this deal as we speak.

Outlook Going Forward

To comprehend where we have been and how we have arrived here a basic summary is in order. During the periods from 2023 to 2026, we entertained every viable funding source or structure: in 2023 a creative investment model with a Bank who promised capital resources, in 2024-2025 we had two extensive relationships with International sources who never capitalized their multi-billion closing. We believe that we have secured what we have been seeking for years.

We are currently focused on getting capital from all our outstanding deals, and particularly a few exits we have currently in the process of liquidating for months, which we expect will enable a larger scale access to the new vehicle.

The primary factor now is how we take advantage of the opportunity with the platform access granted. We all have shifted focus to this invitation because we believe that this will generate the most impact for shareholders and investors. Our efforts to secure a financial partner or acquisition for a positive shareholder exit has led us to what we finally believe will result in reaching our future goals.

Data Room Progress

Christopher worked really hard and was able to get the books and data room up to date through 2025. Hence, as requested, the data room, located at dataroom.toolboxos.com has been updated with information. We will continue to update it as we get further caught up.

We are expecting to deliver the October newsletter probably around a month from now, slightly after we normally would, in order to give the above items a month or so to mature.

If you want to discuss a particular business or opportunity we have, just email - germaine@toolboxos.com

To contact the board, just email - board@toolboxos.com

Sincerely,

Board of Directors, Toolbox OS Inc.

Jack Riley
Christopher Rogers
Gaydon Leavitt